



FISCAL YEAR 2026 PROPOSED BUDGET

This proposed FY 2026 Budget will be presented to the Board of Governors for adoption on or around
July 16th, 2026

This document is a DRAFT and has not been previously adopted.

Budget Linked to Corporate Citizenship

Budget Purpose

The FY 2026 proposed budget is the financial plan submitted for the Board's first adoption action. It presents our enterprise-wide revenue plan, our proposed appropriations, and the operating controls required for accountable administration.

Board Responsibilities

The Board establishes the financial authority through adoption, considers material appropriations and commitments, and receives reporting on execution and variance.

Financial Stewardship Objectives

1. Maintain a complete and total accounting record.
2. Align expenditure authority with approved contracts and delegated authority.
3. Preserve visibility into revenue realization, spending, and remaining authority.
4. Return material changes to the Board for action before authority is expanded.

Board Governance and Administration

Board of Governors

The Board of Governors is responsible for considering the proposed FY 2026 budget and taking the formal action necessary to establish expenditure authority.

Finance and Treasury

Finance and Treasury prepared the underlying budget schedules from the Corporate Legislative Management Portal and will administer the budget only after Board adoption and applicable contract approvals.

Budget Record

At the time of this book, the FY 2026 budget is marked Draft in the official portal. The portal's operating data and proposed lease funding are presented for Board review; they do not constitute an adopted budget.

Recommended Board Action

Adopt the FY 2026 Proposed Budget in the amount of \$870,617,669.68, inclusive of the \$12,500,000 Corporate Office Rent authority associated with the BioMed Realty lease agreement.

BLEVINS HOLDINGS LLC
FY 2026 Proposed Budget
Table of Contents

SUMMARY OF PROPOSED SOURCES AND USES	6
REVENUE STATEMENT	7
EXPENSE APPROPRIATIONS BY CATEGORY.....	8
EXPENSE APPROPRIATIONS BY CATEGORY.....	9
EXPENSE COMPOSITION	10
CORPORATE OFFICE RENT AND LEASE FUNDING	11
DETAILED EXPENSE APPROPRIATION SCHEDULE	12
BANKING PAYMENT AND CREDIT CARDS	12
BRD GOV AND GEN ADMIN	12
DETAILED EXPENSE APPROPRIATION SCHEDULE	13
BOARD GOVERNANCE & EXECUTIVE ADMINISTRATION	13
CAPEX.....	13
CAPITAL EXPENSES	13
DETAILED EXPENSE APPROPRIATION SCHEDULE	14
CONTINGENCY & RESERVES	14
CONTRACT LABOR & CONSULTANTS	14
DETAILED EXPENSE APPROPRIATION SCHEDULE	15
COST OF GOODS SOLD	15
DEBT FINANCING.....	15
DETAILED EXPENSE APPROPRIATION SCHEDULE	16
DEPRECIATION & AMORTIZATION.....	16
EMPLOYEE BENEFITS.....	16
DETAILED EXPENSE APPROPRIATION SCHEDULE	17
FACILITIES & OCCUPANCY.....	17
DETAILED EXPENSE APPROPRIATION SCHEDULE	18
GOVERNMENT CONTRACTING	18
GRANTMAKING & PROGRAM AWARDS.....	19
HUMAN RESOURCES.....	20
INFORMATION TECHNOLOGY.....	21
INSURANCE.....	22
LEGAL RISK & COMPLIANCE	22
OFFICE & ADMINISTRATIVE	23
PAYROLL & WAGES	24
PROCUREMENT & VENDOR MANAGEMENT	24
PROFESSIONAL SERVICES.....	25
REAL ESTATE & SITE DEVELOPMENT	25
RESEARCH & DEVELOPMENT	26
SECRTY SFTY	26
SLS MRKTG COMMS.....	27
SECURITY & SAFETY	27

TAXES PUB CHRGS	28
TREASURY AND INVESTMENTS	28
TAXES & PUBLIC CHARGES	29
TRAVEL MEALS & EVENTS.....	30
TREASURY & INVESTMENTS.....	30
BUDGET ADMINISTRATION AND CONTROLS	31

Financial schedules use Draft Base, Draft Addition, and Proposed Total labels to accurately describe this unadopted budget.

BLEVINS HOLDINGS LLC
Summary of Proposed Sources and Uses
Fiscal Year 2026

The following schedule summarizes the financial plan proposed for adoption. No appropriation in this schedule is effective until approved by the Board of Governors.

SOURCES AND USES	PROPOSED AMOUNT
HERA receipts	\$590,967,550.03
Project XEROXOI receipts	\$389,349,378.04
Contra revenue - returns, refunds, discounts	-\$29,316,928.07
Total proposed revenue	\$951,000,000.00
Proposed expense appropriations	\$870,617,669.68
Proposed excess of revenue over expenses	\$80,382,330.32

Portal context: \$248,400,000.00 in revenue received and \$6,891,145.21 in expenses recorded as of July 16, 2026. These are monitoring figures only.

BLEVINS HOLDINGS LLC
Revenue Statement
Fiscal Year 2026 Proposed Budget

REVENUE SOURCE	DRAFT BASE	DRAFT ADDITION	PROPOSED TOTAL	RECEIVED	REMAINING
HERA receipts	\$590,967,550.03	-	\$590,967,550.03	\$248,400,000.00	\$342,567,550.03
Project XEROXOI receipts	\$389,349,378.04	-	\$389,349,378.04	\$0.00	\$389,349,378.04
Returns, refunds, discounts	-\$29,316,928.07	-	-\$29,316,928.07	\$0.00	-\$29,316,928.07
Interest income	\$0.00	-	\$0.00	\$0.00	\$0.00
Royalties and licensing income	\$0.00	-	\$0.00	\$0.00	\$0.00
Sale of property, equipment, or products	\$0.00	-	\$0.00	\$0.00	\$0.00
Sale of energy, utility, or operating output	\$0.00	-	\$0.00	\$0.00	\$0.00
TOTAL PROPOSED REVENUE	\$951,000,000.00	-	\$951,000,000.00	\$248,400,000.00	\$702,600,000.00

Revenue amounts are the proposal presented for adoption and should not be read as a revenue guarantee.

BLEVINS HOLDINGS LLC
Expense Appropriations by Category
Fiscal Year 2026 Proposed Budget - Schedule 1 of 2

CATEGORY	DRAFT BASE	DRAFT ADDITION	PROPOSED TOTAL	SPENT	REMAININ G
Cost Of Goods Sold	\$380,605,732. 83	-	\$380,605,732. 83	\$0.00	\$380,605,732. 83
Grantmaking & Program Awards	\$238,661,606. 30	-	\$238,661,606. 30	\$0.00	\$238,661,606. 30
Taxes Pub Chrgs	\$108,653,378. 69	-	\$108,653,378. 69	\$0.00	\$108,653,378. 69
Payroll & Wages	\$30,600,000.0 0	-	\$30,600,000.0 0	\$315,015.31	\$30,284,984.6 9
Facilities & Occupancy	\$16,484,000.0 0	+\$7,500,000.0 0	\$23,984,000.0 0	\$6,300,000.00	\$17,684,000.0 0
Capital Expenses	\$23,270,397.1 3	-	\$23,270,397.1 3	\$0.00	\$23,270,397.1 3
Taxes & Public Charges	\$16,746,548.1 7	-	\$16,746,548.1 7	\$0.00	\$16,746,548.1 7
Treasury & Investments	\$10,781,427.8 0	-	\$10,781,427.8 0	\$0.00	\$10,781,427.8 0
Banking Payment And Credit Cards	\$7,931,000.00	-	\$7,931,000.00	\$0.00	\$7,931,000.00
Depreciation & Amortization	\$7,200,000.00	-	\$7,200,000.00	\$0.00	\$7,200,000.00
Capex	\$6,000,542.65	-	\$6,000,542.65	\$0.00	\$6,000,542.65
Sls Mrktg Comms	\$4,800,000.00	-	\$4,800,000.00	\$150,000.00	\$4,650,000.00
Employee Benefits	\$3,400,000.00	-	\$3,400,000.00	\$0.00	\$3,400,000.00
Travel Meals & Events	\$3,000,000.00	-	\$3,000,000.00	\$22,184.00	\$2,977,816.00
Debt Financing	\$1,800,036.11	-	\$1,800,036.11	\$0.00	\$1,800,036.11
Real Estate & Site Development	\$1,200,000.00	-	\$1,200,000.00	\$0.00	\$1,200,000.00

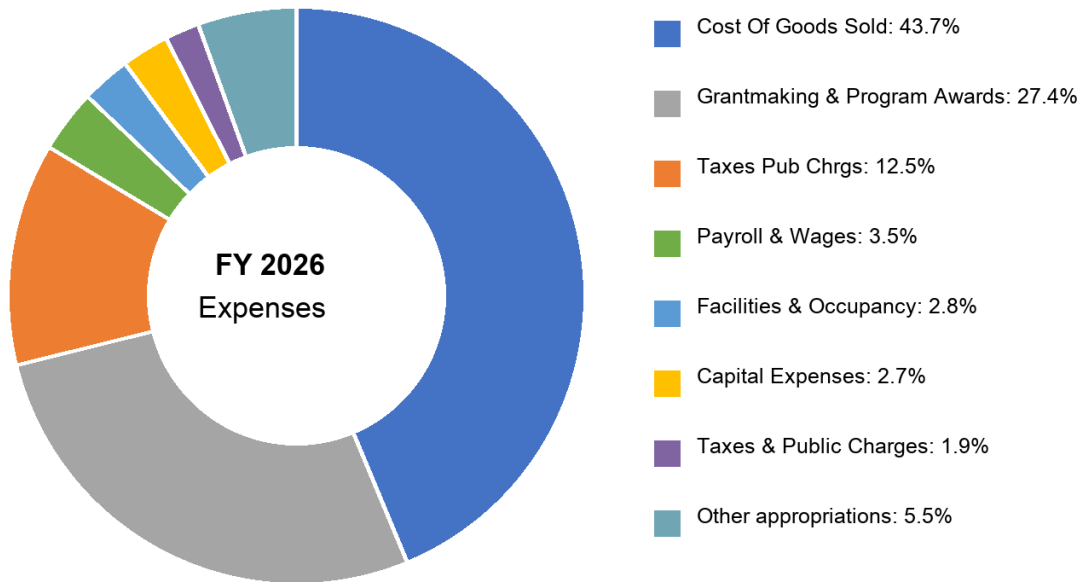
Category schedules are presented in descending proposed appropriation order. Detailed line-item schedules follow.

BLEVINS HOLDINGS LLC
Expense Appropriations by Category
Fiscal Year 2026 Proposed Budget - Schedule 2 of 2

CATEGORY	DRAFT BASE	DRAFT ADDITION	PROPOSED TOTAL	SPENT	REMAININ G
Insurance	\$600,000.00	-	\$600,000.00	\$0.00	\$600,000.00
Information Technology	\$560,000.00	-	\$560,000.00	\$0.00	\$560,000.00
Office & Administrative	\$444,000.00	-	\$444,000.00	\$0.00	\$444,000.00
Brd Gov And Gen Admin	\$180,000.00	-	\$180,000.00	\$15,750.00	\$164,250.00
Board Governance & Executive Administration	\$112,000.00	-	\$112,000.00	\$0.00	\$112,000.00
Security & Safety	\$48,000.00	-	\$48,000.00	\$0.00	\$48,000.00
Professional Services	\$21,000.00	-	\$21,000.00	\$0.00	\$21,000.00
Legal Risk & Compliance	\$18,000.00	-	\$18,000.00	\$0.00	\$18,000.00
Contingency & Reserves	\$0.00	-	\$0.00	\$0.00	\$0.00
Contract Labor & Consultants	\$0.00	-	\$0.00	\$0.00	\$0.00
Government Contracting	\$0.00	-	\$0.00	\$0.00	\$0.00
Human Resources	\$0.00	-	\$0.00	\$0.00	\$0.00
Procurement & Vendor Management	\$0.00	-	\$0.00	\$0.00	\$0.00
Research & Development	\$0.00	-	\$0.00	\$0.00	\$0.00
Secrty Sfty	\$0.00	-	\$0.00	\$88,195.90	-\$88,195.90
Treasury And Investments	\$0.00	-	\$0.00	\$0.00	\$0.00

Category schedules are presented in descending proposed appropriation order. Detailed line-item schedules follow.

BLEVINS HOLDINGS LLC
Expense Composition
Proposed Expense Appropriations by Category



The chart depicts proposed expense appropriations by category.

Cost of Goods Sold and Grantmaking & Program Awards represent the largest proposed expense categories. The chart groups smaller proposed appropriations into Other appropriations for readability.

BLEVINS HOLDINGS LLC
Corporate Office Rent and Lease Funding
Proposed Authority for BioMed Realty Lease Agreement

ITEM	DRAFT BASE	DRAFT ADDITION	PROPOSE D TOTAL	SPENT	REMAINI NG
Facilities & Occupancy - Corporate Office Rent	\$5,168,000. 00	+\$7,500,00 0.00	\$12,668,00 0.00	\$6,300,000. 00	\$6,368,000. 00

Purpose of proposed addition

The proposed \$7,500,000.00 addition is reflected in the official budget portal as an authorization for the fully realized lease agreement with BioMed Realty. It is included in the total proposed FY 2026 expense budget rather than treated as an amendment to a previously adopted budget.

Board control

The Board action requested in the accompanying staff report adopts the complete FY 2026 budget, including this lease-related amount. Any administration remains subject to applicable contracting, procurement, and delegated-authority requirements.

BLEVINS HOLDINGS LLC
Detailed Expense Appropriation Schedule
Fiscal Year 2026 Proposed Budget - Schedule 1 of 19

BANKING PAYMENT AND CREDIT CARDS

LINE ITEM	APPROPRIATION / PROJECT	BASE	ADD'N	PROPOSED TOTAL
BANK SRVCE CHRGS	0089-140-2026/2026-1401-000 • 6950.001 BANK SERVICE CHARGES	\$252,000.00	-	\$252,000.00
PYMY PRCESS FEES	0089-140-2026/2026-1402-000 • 6950.002 PAYMENT PROCESSING FEES	\$224,000.00	-	\$224,000.00
WIRE AND ACH FEES	0089-140-2026/2026-1403-000 • 6950.003 WIRE AND ACH FEES	\$140,000.00	-	\$140,000.00
CTDY AND ACCNT FEES	0089-140-2026/2026-1404-000 • 6950.004 CUSTODY AND ACCOUNT FEES	\$140,000.00	-	\$140,000.00
CORP CC FEES	0089-140-2026/2026-1405-000 • 6950.005 CORPORATE CREDIT CARD PAYMENTS	\$2,500,000.00	-	\$2,500,000.00
Corporate Credit Card Interest	0089-140-2026/2026-1406-000 • 6950.006 CORPORATE CREDIT CARD INTEREST	\$250,000.00	-	\$250,000.00
Corporate Credit Card Fees	0089-140-2026/2026-1407-000 • 6950.007 CORPORATE CREDIT CARD FEES	\$75,000.00	-	\$75,000.00
Employee Purchasing Cards	0089-140-2026/2026-1408-000 • 6950.008 EMPLOYEE PURCHASING CARDS	\$1,000,000.00	-	\$1,000,000.00
Executive Purchasing Cards	0089-140-2026/2026-1409-000 • 6950.009 EXECUTIVE PURCHASING CARDS	\$750,000.00	-	\$750,000.00
PRGM P-CARDS	0089-140-2026/2026-1410-000 • 6950.010 PROGRAM PURCHASING CARDS	\$1,500,000.00	-	\$1,500,000.00
T/E CRD PYMNTS	0089-140-2026/2026-1411-000 • 6950.011 TRAVEL CARD PAYMENTS	\$500,000.00	-	\$500,000.00
Card Disputes and Chargebacks	0089-140-2026/2026-1412-000 • 6950.012 CARD DISPUTES AND CHARGEBACKS	\$100,000.00	-	\$100,000.00
Credit Card Payment Reserve	0089-140-2026/2026-1413-000 • 6950.013 CREDIT CARD PAYMENT RESERVE	\$500,000.00	-	\$500,000.00
Subtotal - Banking Payment And Credit Cards		\$7,931,000.00	-	\$7,931,000.00

BRD GOV AND GEN ADMIN

LINE ITEM	APPROPRIATION / PROJECT	BASE	ADD'N	PROPOSED TOTAL
Board and Governance Administration	0089-270-2026/2026-2701-000 • 6905.001 BOARD AND GOVERNANCE ADMINISTRATION	\$140,000.00	-	\$140,000.00
Executive Office Administration	0089-270-2026/2026-2702-000 • 6905.002 EXECUTIVE OFFICE ADMINISTRATION	\$0.00	-	\$0.00
MTG AND BRD MTRLS	0089-270-2026/2026-2704-000 • 6905.004 MEETING AND BOARD MATERIALS	\$40,000.00	-	\$40,000.00
Subtotal - Brd Gov And Gen Admin		\$180,000.00	-	\$180,000.00

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BLEVINS HOLDINGS LLC
Detailed Expense Appropriation Schedule
Fiscal Year 2026 Proposed Budget - Schedule 2 of 19

BOARD GOVERNANCE & EXECUTIVE ADMINISTRATION

LINE ITEM	APPROPRIATION / PROJECT	BASE	ADD'N	PROPOSED TOTAL
Document Management and Records Fees	0089-270-2026/2026-2703-000 • 6905.003 DOCUMENT MANAGEMENT AND RECORDS FEES	\$112,000.00	-	\$112,000.00
Entity Management	0089-270-2026/2026-2705-000 • 6905.005 ENTITY MANAGEMENT	\$0.00	-	\$0.00
Subtotal - Board Governance & Executive Administration		\$112,000.00	-	\$112,000.00

CAPEX

LINE ITEM	APPROPRIATION / PROJECT	BASE	ADD'N	PROPOSED TOTAL
Property and Equipment Purchases	0089-220-2026/2026-2202-000 • 9500.002 PROPERTY AND EQUIPMENT PURCHASES	\$5,268,769.16	-	\$5,268,769.16
Capital Project Design and Engineering	0089-220-2026/2026-2208-000 • 9500.008 CAPITAL PROJECT DESIGN AND ENGINEERING	\$731,773.49	-	\$731,773.49
Subtotal - Capex		\$6,000,542.65	-	\$6,000,542.65

CAPITAL EXPENSES

LINE ITEM	APPROPRIATION / PROJECT	BASE	ADD'N	PROPOSED TOTAL
Building Maintenance and Renovations	0089-220-2026/2026-2201-000 • 9500.001 BUILDING MAINTENANCE AND RENOVATIONS	\$13,493,903.24	-	\$13,493,903.24
Technology Infrastructure Capital	0089-220-2026/2026-2203-000 • 9500.003 TECHNOLOGY INFRASTRUCTURE CAPITAL	\$3,073,448.68	-	\$3,073,448.68
Leasehold Improvements	0089-220-2026/2026-2204-000 • 9500.004 LEASEHOLD IMPROVEMENTS	\$2,634,384.58	-	\$2,634,384.58
Security and Access Control Systems	0089-220-2026/2026-2205-000 • 9500.005 SECURITY AND ACCESS CONTROL SYSTEMS	\$1,317,192.29	-	\$1,317,192.29
Furniture, Fixtures and Equipment	0089-220-2026/2026-2206-000 • 9500.006 FURNITURE FIXTURES AND EQUIPMENT	\$1,170,837.59	-	\$1,170,837.59
Vehicles and Fleet Capital	0089-220-2026/2026-2207-000 • 9500.007 VEHICLES AND FLEET CAPITAL	\$878,128.19	-	\$878,128.19
Capital Contingency Reserve	0089-220-2026/2026-2209-000 • 9500.009 CAPITAL CONTINGENCY RESERVE	\$702,502.56	-	\$702,502.56
Subtotal - Capital Expenses		\$23,270,397.13	-	\$23,270,397.13

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BLEVINS HOLDINGS LLC
Detailed Expense Appropriation Schedule
Fiscal Year 2026 Proposed Budget - Schedule 3 of 19

CONTINGENCY & RESERVES

LINE ITEM	APPROPRIATION / PROJECT	BASE	ADD'N	PROPOSED TOTAL
Operating Contingency Reserve	0089-280-2026/2026-2801-000 • 9900.001 OPERATING CONTINGENCY RESERVE	\$0.00	-	\$0.00
Budget Stabilization Reserve	0089-280-2026/2026-2802-000 • 9900.002 BUDGET STABILIZATION RESERVE	\$0.00	-	\$0.00
Emergency Reserve	0089-280-2026/2026-2803-000 • 9900.003 EMERGENCY RESERVE	\$0.00	-	\$0.00
Budget Balancing Reserve	0089-280-2026/2026-2804-000 • 9900.004 BUDGET BALANCING RESERVE	\$0.00	-	\$0.00
Subtotal - Contingency & Reserves		\$0.00	-	\$0.00

CONTRACT LABOR & CONSULTANTS

LINE ITEM	APPROPRIATION / PROJECT	BASE	ADD'N	PROPOSED TOTAL
Independent Contractors and Temporary Staffing	0089-050-2026/2026-0501-000 • 6220.001 INDEPENDENT CONTRACTORS AND TEMPORARY STAFFING	\$0.00	-	\$0.00
Management Consulting Support	0089-050-2026/2026-0502-000 • 6220.002 MANAGEMENT CONSULTING SUPPORT	\$0.00	-	\$0.00
Technical Consultants	0089-050-2026/2026-0503-000 • 6220.003 TECHNICAL CONSULTANTS	\$0.00	-	\$0.00
Staff Augmentation	0089-050-2026/2026-0504-000 • 6220.004 STAFF AUGMENTATION	\$0.00	-	\$0.00
Subtotal - Contract Labor & Consultants		\$0.00	-	\$0.00

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BLEVINS HOLDINGS LLC
Detailed Expense Appropriation Schedule
Fiscal Year 2026 Proposed Budget - Schedule 4 of 19

COST OF GOODS SOLD

LINE ITEM	APPROPRIATION / PROJECT	BASE	ADD'N	PROPOSED TOTAL
Direct Program Delivery Costs	4001-020-2026/2026-0201-000 • 6100.001 DIRECT PROGRAM DELIVERY COSTS	\$106,569,605.19	-	\$106,569,605.19
Contract Fulfillment Costs	4001-020-2026/2026-0202-000 • 6100.002 CONTRACT FULFILLMENT COSTS	\$83,733,261.22	-	\$83,733,261.22
Subcontractor and Vendor Delivery Costs	4001-020-2026/2026-0203-000 • 6100.003 SUBCONTRACTOR AND VENDOR DELIVERY COSTS	\$76,121,146.57	-	\$76,121,146.57
Direct Materials and Supplies	4001-020-2026/2026-0204-000 • 6100.004 DIRECT MATERIALS AND SUPPLIES	\$38,060,573.28	-	\$38,060,573.28
Inventory Consumption	4001-020-2026/2026-0205-000 • 6100.005 INVENTORY CONSUMPTION	\$30,448,458.63	-	\$30,448,458.63
Logistics, Freight and Warehousing	4001-020-2026/2026-0206-000 • 6100.006 LOGISTICS FREIGHT AND WAREHOUSING	\$19,030,286.64	-	\$19,030,286.64
Quality Control and Testing	4001-020-2026/2026-0207-000 • 6100.007 QUALITY CONTROL AND TESTING	\$15,224,229.31	-	\$15,224,229.31
COGS Contingency Reserve	4001-020-2026/2026-0208-000 • 6100.008 COGS CONTINGENCY RESERVE	\$11,418,171.99	-	\$11,418,171.99
Subtotal - Cost Of Goods Sold		\$380,605,732.83	-	\$380,605,732.83

DEBT FINANCING

LINE ITEM	APPROPRIATION / PROJECT	BASE	ADD'N	PROPOSED TOTAL
Debt Service Interest	0089-210-2026/2026-2101-000 • 8200.001 DEBT SERVICE INTEREST	\$1,800,036.11	-	\$1,800,036.11
Lender Fees and Financing Costs	0089-210-2026/2026-2102-000 • 8200.002 LENDER FEES AND FINANCING COSTS	\$0.00	-	\$0.00
Debt Service Reserve	0089-210-2026/2026-2103-000 • 8200.003 DEBT SERVICE RESERVE	\$0.00	-	\$0.00
Subtotal - Debt Financing		\$1,800,036.11	-	\$1,800,036.11

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BLEVINS HOLDINGS LLC
Detailed Expense Appropriation Schedule
Fiscal Year 2026 Proposed Budget - Schedule 5 of 19

DEPRECIATION & AMORTIZATION

LINE ITEM	APPROPRIATION / PROJECT	BASE	ADD'N	PROPOSED TOTAL
Building Depreciation	0089-230-2026/2026-2301-000 • 9600.001 BUILDING DEPRECIATION	\$2,016,000.00	-	\$2,016,000.00
Equipment Depreciation	0089-230-2026/2026-2302-000 • 9600.002 EQUIPMENT DEPRECIATION	\$1,584,000.00	-	\$1,584,000.00
Software Amortization	0089-230-2026/2026-2303-000 • 9600.003 SOFTWARE AMORTIZATION	\$1,296,000.00	-	\$1,296,000.00
Leasehold Improvement Depreciation	0089-230-2026/2026-2304-000 • 9600.004 LEASEHOLD IMPROVEMENT DEPRECIATION	\$1,008,000.00	-	\$1,008,000.00
Vehicle and Fleet Depreciation	0089-230-2026/2026-2305-000 • 9600.005 VEHICLE AND FLEET DEPRECIATION	\$504,000.00	-	\$504,000.00
Intangible Asset Amortization	0089-230-2026/2026-2306-000 • 9600.006 INTANGIBLE ASSET AMORTIZATION	\$792,000.00	-	\$792,000.00
Subtotal - Depreciation & Amortization		\$7,200,000.00	-	\$7,200,000.00

EMPLOYEE BENEFITS

LINE ITEM	APPROPRIATION / PROJECT	BASE	ADD'N	PROPOSED TOTAL
Employee Benefits	0089-040-2026/2026-0401-000 • 6210.001 EMPLOYEE BENEFITS	\$3,400,000.00	-	\$3,400,000.00
Subtotal - Employee Benefits		\$3,400,000.00	-	\$3,400,000.00

All amounts are presented from the FY 2026 budget portal. Category-level schedules report spending and remaining authority; these line-item schedules distinguish the draft base, proposed addition, and proposed total.

BLEVINS HOLDINGS LLC
Detailed Expense Appropriation Schedule
Fiscal Year 2026 Proposed Budget - Schedule 6 of 19

FACILITIES & OCCUPANCY

LINE ITEM	APPROPRIATION / PROJECT	BASE	ADD'N	PROPOSED TOTAL
Corporate Office Rent	0089-090-2026/2026-0901-000 • 6500.001 CORPORATE OFFICE RENT	\$5,168,000.00	+\$7,500,000.00	\$12,668,000.00
Program and Project Office Space	0089-090-2026/2026-0902-000 • 6500.002 PROGRAM AND PROJECT OFFICE SPACE	\$3,648,000.00	-	\$3,648,000.00
Storage and Warehouse Space	0089-090-2026/2026-0903-000 • 6500.003 STORAGE AND WAREHOUSE SPACE	\$1,824,000.00	-	\$1,824,000.00
Parking and Access Charges	0089-090-2026/2026-0904-000 • 6500.004 PARKING AND ACCESS CHARGES	\$912,000.00	-	\$912,000.00
Common Area Maintenance Charges	0089-090-2026/2026-0905-000 • 6500.005 COMMON AREA MAINTENANCE CHARGES	\$1,520,000.00	-	\$1,520,000.00
Short-Term Space and Meeting Rooms	0089-090-2026/2026-0906-000 • 6500.006 SHORT TERM SPACE AND MEETING ROOMS	\$1,064,000.00	-	\$1,064,000.00
Lease Escalation Reserve	0089-090-2026/2026-0907-000 • 6500.007 LEASE ESCALATION RESERVE	\$1,064,000.00	-	\$1,064,000.00
Electricity	0089-090-2026/2026-0908-000 • 6500.008 ELECTRICITY	\$192,000.00	-	\$192,000.00
Water and Sewer	0089-090-2026/2026-0909-000 • 6500.009 WATER AND SEWER	\$84,000.00	-	\$84,000.00
Natural Gas	0089-090-2026/2026-0910-000 • 6500.010 NATURAL GAS	\$72,000.00	-	\$72,000.00
Waste and Recycling	0089-090-2026/2026-0911-000 • 6500.011 WASTE AND RECYCLING	\$60,000.00	-	\$60,000.00
Utility Deposits and Fees	0089-090-2026/2026-0912-000 • 6500.012 UTILITY DEPOSITS AND FEES	\$36,000.00	-	\$36,000.00
Facility Maintenance	0089-090-2026/2026-0913-000 • 6500.013 FACILITY MAINTENANCE	\$250,000.00	-	\$250,000.00
Equipment Maintenance	0089-090-2026/2026-0914-000 • 6500.014 EQUIPMENT MAINTENANCE	\$200,000.00	-	\$200,000.00
Preventive Maintenance Contracts	0089-090-2026/2026-0915-000 • 6500.015 PREVENTIVE MAINTENANCE CONTRACTS	\$140,000.00	-	\$140,000.00
Repairs and Replacement Parts	0089-090-2026/2026-0916-000 • 6500.016 REPAIRS AND REPLACEMENT PARTS	\$130,000.00	-	\$130,000.00
Vehicle Maintenance	0089-090-2026/2026-0917-000 • 6500.017 VEHICLE MAINTENANCE	\$70,000.00	-	\$70,000.00
Maintenance Contingency	0089-090-2026/2026-0918-000 • 6500.018 MAINTENANCE CONTINGENCY	\$50,000.00	-	\$50,000.00
Janitorial and Cleaning Services	0089-090-2026/2026-0919-000 • 6500.019 JANITORIAL AND CLEANING SERVICES	\$0.00	-	\$0.00
Subtotal - Facilities & Occupancy		\$16,484,000.00	+\$7,500,000.00	\$23,984,000.00

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BLEVINS HOLDINGS LLC
Detailed Expense Appropriation Schedule
Fiscal Year 2026 Proposed Budget - Schedule 7 of 19

GOVERNMENT CONTRACTING

LINE ITEM	APPROPRIATION / PROJECT	BASE	ADD'N	PROPOSED TOTAL
SAM.gov and Registration Management	0089-160-2026/2026-1601-000 · 6970.001 SAM GOV AND REGISTRATION MANAGEMENT	\$0.00	-	\$0.00
Proposal Support	0089-160-2026/2026-1602-000 · 6970.002 PROPOSAL SUPPORT	\$0.00	-	\$0.00
Procurement Coordination	0089-160-2026/2026-1603-000 · 6970.003 PROCUREMENT COORDINATION	\$0.00	-	\$0.00
Capability Materials	0089-160-2026/2026-1604-000 · 6970.004 CAPABILITY MATERIALS	\$0.00	-	\$0.00
Agency Communications	0089-160-2026/2026-1605-000 · 6970.005 AGENCY COMMUNICATIONS	\$0.00	-	\$0.00
Contract Compliance and Reporting	0089-160-2026/2026-1606-000 · 6970.006 CONTRACT COMPLIANCE AND REPORTING	\$0.00	-	\$0.00
Subtotal - Government Contracting		\$0.00	-	\$0.00

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BLEVINS HOLDINGS LLC
Detailed Expense Appropriation Schedule
Fiscal Year 2026 Proposed Budget - Schedule 8 of 19

GRANTMAKING & PROGRAM AWARDS

LINE ITEM	APPROPRIATION / PROJECT	BASE	ADD'N	PROPOSED TOTAL
Community Grant Awards	1 file 5001-190-2026/2026-1901-000 · 7200.001 COMMUNITY GRANT AWARDS	\$34,304,543.00	-	\$34,304,543.00
Education Grant Awards	5001-190-2026/2026-1902-000 · 7200.002 EDUCATION GRANT AWARDS	\$29,403,894.00	-	\$29,403,894.00
Health Grant Awards	5001-190-2026/2026-1903-000 · 7200.003 HEALTH GRANT AWARDS	\$29,403,894.00	-	\$29,403,894.00
Energy Grant Awards	5001-190-2026/2026-1904-000 · 7200.004 ENERGY GRANT AWARDS	\$22,052,920.50	-	\$22,052,920.50
Infrastructure Grant Awards	5001-190-2026/2026-1905-000 · 7200.005 INFRASTRUCTURE GRANT AWARDS	\$24,503,245.00	-	\$24,503,245.00
Research and Development Grants	5001-190-2026/2026-1906-000 · 7200.006 RESEARCH AND DEVELOPMENT GRANTS	\$24,503,245.00	-	\$24,503,245.00
Emergency Assistance Grants	5001-190-2026/2026-1907-000 · 7200.007 EMERGENCY ASSISTANCE GRANTS	\$12,251,622.50	-	\$12,251,622.50
Strategic Partnership Grants	5001-190-2026/2026-1908-000 · 7200.008 STRATEGIC PARTNERSHIP GRANTS	\$17,152,271.50	-	\$17,152,271.50
Nonprofit Capacity Grants	5001-190-2026/2026-1909-000 · 7200.009 NONPROFIT CAPACITY GRANTS	\$8,576,135.75	-	\$8,576,135.75
Grant Matching Funds	5001-190-2026/2026-1910-000 · 7200.010 GRANT MATCHING FUNDS	\$9,801,298.00	-	\$9,801,298.00
Board-Directed Grant Reserve	5001-190-2026/2026-1911-000 · 7200.011 BOARD DIRECTED GRANT RESERVE	\$9,801,298.00	-	\$9,801,298.00
Grant Program Reserve	5001-190-2026/2026-1912-000 · 7200.012 GRANT PROGRAM RESERVE	\$8,576,135.75	-	\$8,576,135.75
Grant Review and Due Diligence	5001-190-2026/2026-1913-000 · 7200.013 GRANT REVIEW AND DUE DILIGENCE	\$2,940,389.40	-	\$2,940,389.40
Grant Compliance Monitoring	5001-190-2026/2026-1914-000 · 7200.014 GRANT COMPLIANCE MONITORING	\$2,450,324.50	-	\$2,450,324.50
Grant Reporting and Evaluation	5001-190-2026/2026-1915-000 · 7200.015 GRANT REPORTING AND EVALUATION	\$1,960,259.60	-	\$1,960,259.60
Grant Administration Software	5001-190-2026/2026-1916-000 · 7200.016 GRANT ADMINISTRATION SOFTWARE	\$980,129.80	-	\$980,129.80
Subtotal - Grantmaking & Program Awards		\$238,661,606.30	-	\$238,661,606.30

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BLEVINS HOLDINGS LLC
Detailed Expense Appropriation Schedule
Fiscal Year 2026 Proposed Budget - Schedule 9 of 19

HUMAN RESOURCES

LINE ITEM	APPROPRIATION / PROJECT	BASE	ADD'N	PROPOSED TOTAL
Recruiting Services	0089-260-2026/2026-2601-000 • 6215.001 RECRUITING SERVICES	\$0.00	-	\$0.00
Employee Training and Development	0089-260-2026/2026-2602-000 • 6215.002 EMPLOYEE TRAINING AND DEVELOPMENT	\$0.00	-	\$0.00
HR Compliance and Policy Administration	0089-260-2026/2026-2603-000 • 6215.003 HR COMPLIANCE AND POLICY ADMINISTRATION	\$0.00	-	\$0.00
Payroll Processing Service	0089-260-2026/2026-2604-000 • 6215.004 PAYROLL PROCESSING SERVICE	\$0.00	-	\$0.00
Background Checks and Screening	0089-260-2026/2026-2605-000 • 6215.005 BACKGROUND CHECKS AND SCREENING	\$0.00	-	\$0.00
Subtotal - Human Resources		\$0.00	-	\$0.00

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BLEVINS HOLDINGS LLC
Detailed Expense Appropriation Schedule
Fiscal Year 2026 Proposed Budget - Schedule 10 of 19

INFORMATION TECHNOLOGY

LINE ITEM	APPROPRIATION / PROJECT	BASE	ADD'N	PROPOSED TOTAL
SaaS Software Subscriptions	0089-080-2026/2026-0801-000 • 6400.001 SAAS SOFTWARE SUBSCRIPTIONS	\$0.00	-	\$0.00
Cloud Infrastructure and Hosting	0089-080-2026/2026-0802-000 • 6400.002 CLOUD INFRASTRUCTURE AND HOSTING	\$0.00	-	\$0.00
Cybersecurity Tools	0089-080-2026/2026-0803-000 • 6400.003 CYBERSECURITY TOOLS	\$0.00	-	\$0.00
Hardware and Workstations	0089-080-2026/2026-0804-000 • 6400.004 HARDWARE AND WORKSTATIONS	\$0.00	-	\$0.00
Website Hosting and Security - blevinsholdings.com	0089-080-2026/2026-0805-000 • 6400.005 WEBSITE HOSTING AND SECURITY BLEVINS HOLDINGS COM	\$0.00	-	\$0.00
Domain Registration and DNS - blevinsholdings.com	0089-080-2026/2026-0806-000 • 6400.006 DOMAIN REGISTRATION AND DNS BLEVINS HOLDINGS COM	\$0.00	-	\$0.00
Identity and Access Management	0089-080-2026/2026-0807-000 • 6400.007 IDENTITY AND ACCESS MANAGEMENT	\$0.00	-	\$0.00
IT Support and Helpdesk	0089-080-2026/2026-0808-000 • 6400.008 IT SUPPORT AND HELPDESK	\$0.00	-	\$0.00
IT Systems Maintenance	0089-080-2026/2026-0809-000 • 6400.009 IT SYSTEMS MAINTENANCE	\$160,000.00	-	\$160,000.00
Mobile Phones and Data Plans	0089-080-2026/2026-0810-000 • 6400.010 MOBILE PHONES AND DATA PLANS	\$96,000.00	-	\$96,000.00
Internet Service	0089-080-2026/2026-0811-000 • 6400.011 INTERNET SERVICE	\$88,000.00	-	\$88,000.00
Voice and VoIP Service	0089-080-2026/2026-0812-000 • 6400.012 VOICE AND VOIP SERVICE	\$72,000.00	-	\$72,000.00
Video Conferencing Service	0089-080-2026/2026-0813-000 • 6400.013 VIDEO CONFERENCING SERVICE	\$56,000.00	-	\$56,000.00
Network Circuits and Failover	0089-080-2026/2026-0814-000 • 6400.014 NETWORK CIRCUITS AND FAILOVER	\$48,000.00	-	\$48,000.00
Telecommunication Equipment	0089-080-2026/2026-0815-000 • 6400.015 TELECOMMUNICATION EQUIPMENT	\$24,000.00	-	\$24,000.00
Telecommunication Contingency	0089-080-2026/2026-0816-000 • 6400.016 TELECOMMUNICATION CONTINGENCY	\$16,000.00	-	\$16,000.00
Subtotal - Information Technology		\$560,000.00	-	\$560,000.00

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BLEVINS HOLDINGS LLC
Detailed Expense Appropriation Schedule
Fiscal Year 2026 Proposed Budget - Schedule 11 of 19

INSURANCE

LINE ITEM	APPROPRIATION / PROJECT	BASE	ADD'N	PROPOSED TOTAL
General Liability Insurance	0089-100-2026/2026-1001-000 • 6600.001 GENERAL LIABILITY INSURANCE	\$132,000.00	-	\$132,000.00
Directors and Officers Insurance	0089-100-2026/2026-1002-000 • 6600.002 DIRECTORS AND OFFICERS INSURANCE	\$108,000.00	-	\$108,000.00
Cyber Liability Insurance	0089-100-2026/2026-1003-000 • 6600.003 CYBER LIABILITY INSURANCE	\$96,000.00	-	\$96,000.00
Property Insurance	0089-100-2026/2026-1004-000 • 6600.004 PROPERTY INSURANCE	\$96,000.00	-	\$96,000.00
Workers Compensation Insurance	0089-100-2026/2026-1005-000 • 6600.005 WORKERS COMPENSATION INSURANCE	\$72,000.00	-	\$72,000.00
Umbrella and Excess Liability Insurance	0089-100-2026/2026-1006-000 • 6600.006 UMBRELLA AND EXCESS LIABILITY INSURANCE	\$60,000.00	-	\$60,000.00
Insurance Broker and Policy Fees	0089-100-2026/2026-1007-000 • 6600.007 INSURANCE BROKER AND POLICY FEES	\$36,000.00	-	\$36,000.00
Subtotal - Insurance		\$600,000.00	-	\$600,000.00

LEGAL RISK & COMPLIANCE

LINE ITEM	APPROPRIATION / PROJECT	BASE	ADD'N	PROPOSED TOTAL
Outside Legal Counsel	0089-070-2026/2026-0701-000 • 6310.001 OUTSIDE LEGAL COUNSEL	\$0.00	-	\$0.00
Contract Review and Legal Operations	0089-070-2026/2026-0702-000 • 6310.002 CONTRACT REVIEW AND LEGAL OPERATIONS	\$0.00	-	\$0.00
Litigation Reserve	0089-070-2026/2026-0703-000 • 6310.003 LITIGATION RESERVE	\$0.00	-	\$0.00
Privacy and Data Protection Compliance	0089-070-2026/2026-0704-000 • 6310.004 PRIVACY AND DATA PROTECTION COMPLIANCE	\$0.00	-	\$0.00
Regulatory Compliance Program	0089-070-2026/2026-0705-000 • 6310.005 REGULATORY COMPLIANCE PROGRAM	\$0.00	-	\$0.00
Corporate Compliance Training	0089-070-2026/2026-0706-000 • 6310.006 CORPORATE COMPLIANCE TRAINING	\$0.00	-	\$0.00
Compliance Remediation Reserve	0089-070-2026/2026-0707-000 • 6310.007 COMPLIANCE REMEDIATION RESERVE	\$18,000.00	-	\$18,000.00
Subtotal - Legal Risk & Compliance		\$18,000.00	-	\$18,000.00

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BLEVINS HOLDINGS LLC
Detailed Expense Appropriation Schedule
Fiscal Year 2026 Proposed Budget - Schedule 12 of 19

OFFICE & ADMINISTRATIVE

LINE ITEM	APPROPRIATION / PROJECT	BASE	ADD'N	PROPOSED TOTAL
General Office Supplies	0089-130-2026/2026-1301-000 • 6900.001 GENERAL OFFICE SUPPLIES	\$112,000.00	-	\$112,000.00
Printing and Copying	0089-130-2026/2026-1302-000 • 6900.002 PRINTING AND COPYING	\$60,000.00	-	\$60,000.00
Postage and Shipping	0089-130-2026/2026-1303-000 • 6900.003 POSTAGE AND SHIPPING	\$48,000.00	-	\$48,000.00
Small Office Equipment	0089-130-2026/2026-1304-000 • 6900.004 SMALL OFFICE EQUIPMENT	\$72,000.00	-	\$72,000.00
Records and Filing Supplies	0089-130-2026/2026-1305-000 • 6900.005 RECORDS AND FILING SUPPLIES	\$28,000.00	-	\$28,000.00
Office Supplies Contingency	0089-130-2026/2026-1306-000 • 6900.006 OFFICE SUPPLIES CONTINGENCY	\$40,000.00	-	\$40,000.00
Subscriptions and Dues	0089-130-2026/2026-1307-000 • 6900.007 SUBSCRIPTIONS AND DUES	\$0.00	-	\$0.00
Meeting Expenses	0089-130-2026/2026-1308-000 • 6900.008 MEETING EXPENSES	\$0.00	-	\$0.00
Administrative Fees Contingency	0089-130-2026/2026-1309-000 • 6900.009 ADMINISTRATIVE FEES CONTINGENCY	\$84,000.00	-	\$84,000.00
Subtotal - Office & Administrative		\$444,000.00	-	\$444,000.00

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BLEVINS HOLDINGS LLC
Detailed Expense Appropriation Schedule
Fiscal Year 2026 Proposed Budget - Schedule 13 of 19

PAYROLL & WAGES

LINE ITEM	APPROPRIATION / PROJECT	BASE	ADD'N	PROPOSED TOTAL
Executive Leadership Compensation	0089-030-2026/2026-0301-000 • 6200.001 EXECUTIVE LEADERSHIP COMPENSATION	\$4,760,000.00	-	\$4,760,000.00
Finance and Accounting Staff	0089-030-2026/2026-0302-000 • 6200.002 FINANCE AND ACCOUNTING STAFF	\$3,060,000.00	-	\$3,060,000.00
Enterprise Operations Staff	0089-030-2026/2026-0303-000 • 6200.003 ENTERPRISE OPERATIONS STAFF	\$4,420,000.00	-	\$4,420,000.00
Legal, Risk and Compliance Staff	0089-030-2026/2026-0304-000 • 6200.004 LEGAL RISK AND COMPLIANCE STAFF	\$2,720,000.00	-	\$2,720,000.00
Information Systems and Technology Staff	0089-030-2026/2026-0305-000 • 6200.005 INFORMATION SYSTEMS AND TECHNOLOGY STAFF	\$3,400,000.00	-	\$3,400,000.00
Treasury and Grant Administration Staff	0089-030-2026/2026-0306-000 • 6200.006 TREASURY AND GRANT ADMINISTRATION STAFF	\$2,720,000.00	-	\$2,720,000.00
Human Resources Staff	0089-030-2026/2026-0307-000 • 6200.007 HUMAN RESOURCES STAFF	\$1,700,000.00	-	\$1,700,000.00
Revenue and Client Services Staff	0089-030-2026/2026-0308-000 • 6200.008 REVENUE AND CLIENT SERVICES STAFF	\$3,400,000.00	-	\$3,400,000.00
Administrative Support Staff	0089-030-2026/2026-0309-000 • 6200.009 ADMINISTRATIVE SUPPORT STAFF	\$2,040,000.00	-	\$2,040,000.00
Payroll Taxes	0089-030-2026/2026-0310-000 • 6200.010 PAYROLL TAXES	\$1,700,000.00	-	\$1,700,000.00
Bonus and Incentive Pool	0089-030-2026/2026-0311-000 • 6200.011 BONUS AND INCENTIVE POOL	\$680,000.00	-	\$680,000.00
Subtotal - Payroll & Wages		\$30,600,000.00	-	\$30,600,000.00

PROCUREMENT & VENDOR MANAGEMENT

LINE ITEM	APPROPRIATION / PROJECT	BASE	ADD'N	PROPOSED TOTAL
Vendor Onboarding and Compliance	0089-150-2026/2026-1501-000 • 6960.001 VENDOR ONBOARDING AND COMPLIANCE	\$0.00	-	\$0.00
Purchasing Administration	0089-150-2026/2026-1502-000 • 6960.002 PURCHASING ADMINISTRATION	\$0.00	-	\$0.00
Contract Administration	0089-150-2026/2026-1503-000 • 6960.003 CONTRACT ADMINISTRATION	\$0.00	-	\$0.00
Supplier Risk Review	0089-150-2026/2026-1504-000 • 6960.004 SUPPLIER RISK REVIEW	\$0.00	-	\$0.00
Subtotal - Procurement & Vendor Management		\$0.00	-	\$0.00

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BLEVINS HOLDINGS LLC
Detailed Expense Appropriation Schedule
Fiscal Year 2026 Proposed Budget - Schedule 14 of 19

PROFESSIONAL SERVICES

LINE ITEM	APPROPRIATION / PROJECT	BASE	ADD'N	PROPOSED TOTAL
Accounting Services	0089-060-2026/2026-0601-000 · 6300.001 ACCOUNTING SERVICES	\$0.00	-	\$0.00
Audit Services	0089-060-2026/2026-0602-000 · 6300.002 AUDIT SERVICES	\$0.00	-	\$0.00
External Business Advisory	0089-060-2026/2026-0603-000 · 6300.003 EXTERNAL BUSINESS ADVISORY	\$0.00	-	\$0.00
Engineering and Technical Advisory	0089-060-2026/2026-0604-000 · 6300.004 ENGINEERING AND TECHNICAL ADVISORY	\$0.00	-	\$0.00
Valuation and Transaction Advisory	0089-060-2026/2026-0605-000 · 6300.005 VALUATION AND TRANSACTION ADVISORY	\$0.00	-	\$0.00
Audit Support Reserve	0089-060-2026/2026-0606-000 · 6300.006 AUDIT SUPPORT RESERVE	\$21,000.00	-	\$21,000.00
Subtotal - Professional Services		\$21,000.00	-	\$21,000.00

REAL ESTATE & SITE DEVELOPMENT

LINE ITEM	APPROPRIATION / PROJECT	BASE	ADD'N	PROPOSED TOTAL
Site Identification	0089-170-2026/2026-1701-000 · 6980.001 SITE IDENTIFICATION	\$264,000.00	-	\$264,000.00
Market and Demographic Studies	0089-170-2026/2026-1702-000 · 6980.002 MARKET AND DEMOGRAPHIC STUDIES	\$216,000.00	-	\$216,000.00
Site Visits and Field Review	0089-170-2026/2026-1703-000 · 6980.003 SITE VISITS AND FIELD REVIEW	\$192,000.00	-	\$192,000.00
Environmental and Land Use Screening	0089-170-2026/2026-1704-000 · 6980.004 ENVIRONMENTAL AND LAND USE SCREENING	\$168,000.00	-	\$168,000.00
Real Estate Advisory Support	0089-170-2026/2026-1705-000 · 6980.005 REAL ESTATE ADVISORY SUPPORT	\$144,000.00	-	\$144,000.00
Mapping and Data Tools	0089-170-2026/2026-1706-000 · 6980.006 MAPPING AND DATA TOOLS	\$96,000.00	-	\$96,000.00
Location Scouting Contingency	0089-170-2026/2026-1707-000 · 6980.007 LOCATION SCOUTING CONTINGENCY	\$120,000.00	-	\$120,000.00
Subtotal - Real Estate & Site Development		\$1,200,000.00	-	\$1,200,000.00

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BLEVINS HOLDINGS LLC
Detailed Expense Appropriation Schedule
Fiscal Year 2026 Proposed Budget - Schedule 15 of 19

RESEARCH & DEVELOPMENT

LINE ITEM	APPROPRIATION / PROJECT	BASE	ADD'N	PROPOSED TOTAL
Research Initiatives	0089-240-2026/2026-2401-000 • 7300.001 RESEARCH INITIATIVES	\$0.00	-	\$0.00
Product and Platform Development	0089-240-2026/2026-2402-000 • 7300.002 PRODUCT AND PLATFORM DEVELOPMENT	\$0.00	-	\$0.00
Lab Supplies and Testing	0089-240-2026/2026-2403-000 • 7300.003 LAB SUPPLIES AND TESTING	\$0.00	-	\$0.00
Technical Studies	0089-240-2026/2026-2404-000 • 7300.004 TECHNICAL STUDIES	\$0.00	-	\$0.00
Research Partnerships	0089-240-2026/2026-2405-000 • 7300.005 RESEARCH PARTNERSHIPS	\$0.00	-	\$0.00
Subtotal - Research & Development		\$0.00	-	\$0.00

SECRTY SFTY

LINE ITEM	APPROPRIATION / PROJECT	BASE	ADD'N	PROPOSED TOTAL
PHYS SEC SRVCS	0089-250-2026/2026-2501-000 • 7600.001 PHYSICAL SECURITY SERVICES	\$0.00	-	\$0.00
Subtotal - Secrty Sfty		\$0.00	-	\$0.00

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BLEVINS HOLDINGS LLC
Detailed Expense Appropriation Schedule
Fiscal Year 2026 Proposed Budget - Schedule 16 of 19

SLS MRKTG COMMS

LINE ITEM	APPROPRIATION / PROJECT	BASE	ADD'N	PROPOSED TOTAL
BRND CMPGINS	0089-110-2026/2026-1101-000 · 6700.001 BRAND CAMPAIGNS	\$1,200,000.00	-	\$1,200,000.00
DIG ADS	0089-110-2026/2026-1102-000 · 6700.002 DIGITAL ADVERTISING	\$960,000.00	-	\$960,000.00
WEB SEO CNTNT	0089-110-2026/2026-1103-000 · 6700.003 WEBSITE SEO AND CONTENT	\$576,000.00	-	\$576,000.00
PR MTRLS	0089-110-2026/2026-1104-000 · 6700.004 PUBLIC RELATIONS MATERIALS	\$576,000.00	-	\$576,000.00
SPNRSHPS EVNTS	0089-110-2026/2026-1105-000 · 6700.005 SPONSORSHIPS AND EVENTS	\$672,000.00	-	\$672,000.00
CRTVE DES AND PROD	0089-110-2026/2026-1106-000 · 6700.006 CREATIVE DESIGN AND PRODUCTION	\$480,000.00	-	\$480,000.00
RCTR EMPLY BRND PROMO	0089-110-2026/2026-1107-000 · 6700.007 RECRUITING AND EMPLOYER BRAND PROMOTION	\$192,000.00	-	\$192,000.00
ADVT CONTNGCY	0089-110-2026/2026-1108-000 · 6700.008 ADVERTISING CONTINGENCY	\$144,000.00	-	\$144,000.00
PRSS PR	0089-110-2026/2026-1109-000 · 6700.009 PRESS AND MEDIA RELATIONS	\$0.00	-	\$0.00
Subtotal - Sls Mrktg Comms		\$4,800,000.00	-	\$4,800,000.00

SECURITY & SAFETY

LINE ITEM	APPROPRIATION / PROJECT	BASE	ADD'N	PROPOSED TOTAL
Safety Equipment and Training	0089-250-2026/2026-2502-000 · 7600.002 SAFETY EQUIPMENT AND TRAINING	\$0.00	-	\$0.00
Emergency Preparedness Supplies	0089-250-2026/2026-2503-000 · 7600.003 EMERGENCY PREPAREDNESS SUPPLIES	\$0.00	-	\$0.00
Security Monitoring Utilities	0089-250-2026/2026-2504-000 · 7600.004 SECURITY MONITORING UTILITIES	\$48,000.00	-	\$48,000.00
Subtotal - Security & Safety		\$48,000.00	-	\$48,000.00

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BLEVINS HOLDINGS LLC
Detailed Expense Appropriation Schedule
Fiscal Year 2026 Proposed Budget - Schedule 17 of 19

TAXES PUB CHRGS

LINE ITEM	APPROPRIATION / PROJECT	BASE	ADD'N	PROPOSED TOTAL
IRS INCME TAX	0089-200-2026/2026-2001-001 · 8100.001 FEDERAL INCOME TAX	\$82,407,625.93	-	\$82,407,625.93
IRS FED EST TAX PYMT RES	0089-200-2026/2026-2002-001 · 8100.002 FEDERAL ESTIMATED TAX PAYMENT RESERVE	\$6,212,267.19	-	\$6,212,267.19
IRS FED PEN INT RES	0089-200-2026/2026-2003-001 · 8100.003 FEDERAL PENALTY AND INTEREST RESERVE	\$958,641.58	-	\$958,641.58
CFTB ST INC FRNCH TAX	0089-200-2026/2026-2004-002 · 8100.004 CALIFORNIA STATE INCOME AND FRANCHISE TAX	\$12,170,972.45	-	\$12,170,972.45
CFTB EST TAX PMYT RES	0089-200-2026/2026-2005-002 · 8100.005 CALIFORNIA ESTIMATED TAX PAYMENT RESERVE	\$1,064,960.09	-	\$1,064,960.09
CFTB PEN INT RES	0089-200-2026/2026-2006-002 · 8100.006 CALIFORNIA PENALTY AND INTEREST RESERVE	\$164,338.55	-	\$164,338.55
SDC LCL BUS TAX FEE	0089-200-2026/2026-2007-003 · 8100.007 SAN DIEGO CITY LOCAL BUSINESS TAXES AND FEES	\$1,521,371.56	-	\$1,521,371.56
SDC EST LCL TAX RES	0089-200-2026/2026-2008-003 · 8100.008 SAN DIEGO CITY ESTIMATED LOCAL TAX RESERVE	\$133,120.01	-	\$133,120.01
NYC BUS TAX LCL ASMT	0089-200-2026/2026-2016-006 · 8100.016 NEW YORK CITY BUSINESS TAXES AND LOCAL ASSESSMENTS	\$3,651,291.74	-	\$3,651,291.74
NYC EST LCL TAX RES	0089-200-2026/2026-2017-006 · 8100.017 NEW YORK CITY ESTIMATED LOCAL TAX RESERVE	\$319,488.03	-	\$319,488.03
NYC PEN INT RES	0089-200-2026/2026-2018-006 · 8100.018 NEW YORK CITY PENALTY AND INTEREST RESERVE	\$49,301.56	-	\$49,301.56
Subtotal - Taxes Pub Chrgs		\$108,653,378.69	-	\$108,653,378.69

TREASURY AND INVESTMENTS

LINE ITEM	APPROPRIATION / PROJECT	BASE	ADD'N	PROPOSED TOTAL
RSTRD FNDS	3901-180-2026/2026-1805-000 · 7100.005 RESTRICTED FUNDS RESERVE	\$0.00	-	\$0.00
Subtotal - Treasury And Investments		\$0.00	-	\$0.00

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BLEVINS HOLDINGS LLC
Detailed Expense Appropriation Schedule
Fiscal Year 2026 Proposed Budget - Schedule 18 of 19

TAXES & PUBLIC CHARGES

LINE ITEM	APPROPRIATION / PROJECT	BASE	ADD'N	PROPOSED TOTAL
San Diego City - Penalty and Interest Reserve	0089-200-2026/2026-2009-003 · 8100.009 SAN DIEGO CITY PENALTY AND INTEREST RESERVE	\$20,542.32	-	\$20,542.32
San Diego County - Property Tax and County Assessments	0089-200-2026/2026-2010-004 · 8100.010 SAN DIEGO COUNTY PROPERTY TAX AND COUNTY ASSESSMENTS	\$2,434,194.49	-	\$2,434,194.49
San Diego County - Estimated County Tax Reserve	0089-200-2026/2026-2011-004 · 8100.011 SAN DIEGO COUNTY ESTIMATED COUNTY TAX RESERVE	\$212,992.02	-	\$212,992.02
San Diego County - Penalty and Interest Reserve	0089-200-2026/2026-2012-004 · 8100.012 SAN DIEGO COUNTY PENALTY AND INTEREST RESERVE	\$32,867.70	-	\$32,867.70
New York State - State Income and Franchise Tax	0089-200-2026/2026-2013-005 · 8100.013 NEW YORK STATE INCOME AND FRANCHISE TAX	\$7,911,132.09	-	\$7,911,132.09
New York State - Estimated Tax Payment Reserve	0089-200-2026/2026-2014-005 · 8100.014 NEW YORK STATE ESTIMATED TAX PAYMENT RESERVE	\$692,224.06	-	\$692,224.06
New York State - Penalty and Interest Reserve	0089-200-2026/2026-2015-005 · 8100.015 NEW YORK STATE PENALTY AND INTEREST RESERVE	\$106,820.06	-	\$106,820.06
District of Columbia - Franchise and Entity Taxes	0089-200-2026/2026-2019-007 · 8100.019 DISTRICT OF COLUMBIA FRANCHISE AND ENTITY TAXES	\$2,738,468.80	-	\$2,738,468.80
District of Columbia - Estimated Tax Payment Reserve	0089-200-2026/2026-2020-007 · 8100.020 DISTRICT OF COLUMBIA ESTIMATED TAX PAYMENT RESERVE	\$239,616.02	-	\$239,616.02
District of Columbia - Penalty and Interest Reserve	0089-200-2026/2026-2021-007 · 8100.021 DISTRICT OF COLUMBIA PENALTY AND INTEREST RESERVE	\$36,976.17	-	\$36,976.17
External Tax Advisor - Tax Advisory and Planning	0089-200-2026/2026-2022-090 · 8100.022 EXTERNAL TAX ADVISOR TAX ADVISORY AND PLANNING	\$1,901,714.44	-	\$1,901,714.44
Business Licenses and Registration Fees	0089-200-2026/2026-2023-000 · 8100.023 BUSINESS LICENSES AND REGISTRATION FEES	\$168,000.00	-	\$168,000.00
Corporate Filing Fees	0089-200-2026/2026-2024-000 · 8100.024 CORPORATE FILING FEES	\$140,000.00	-	\$140,000.00
Regulatory Filing Reserve	0089-200-2026/2026-2025-000 · 8100.025 REGULATORY FILING RESERVE	\$21,000.00	-	\$21,000.00
Tax Contingency Reserve	0089-200-2026/2026-2026-000 · 8100.026 TAX CONTINGENCY RESERVE	\$90,000.00	-	\$90,000.00
Subtotal - Taxes & Public Charges		\$16,746,548.17	-	\$16,746,548.17

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BLEVINS HOLDINGS LLC
Detailed Expense Appropriation Schedule
Fiscal Year 2026 Proposed Budget - Schedule 19 of 19

TRAVEL MEALS & EVENTS

LINE ITEM	APPROPRIATION / PROJECT	BASE	ADD'N	PROPOSED TOTAL
Executive Travel	0089-120-2026/2026-1201-000 • 6800.001 EXECUTIVE TRAVEL	\$480,000.00	-	\$480,000.00
Client and Contract Travel	0089-120-2026/2026-1202-000 • 6800.002 CLIENT AND CONTRACT TRAVEL	\$720,000.00	-	\$720,000.00
Grant Site Visits	0089-120-2026/2026-1203-000 • 6800.003 GRANT SITE VISITS	\$420,000.00	-	\$420,000.00
Conference and Training Travel	0089-120-2026/2026-1204-000 • 6800.004 CONFERENCE AND TRAINING TRAVEL	\$420,000.00	-	\$420,000.00
Lodging	0089-120-2026/2026-1205-000 • 6800.005 LODGING	\$360,000.00	-	\$360,000.00
Meals and Incidentals	0089-120-2026/2026-1206-000 • 6800.006 MEALS AND INCIDENTALS	\$240,000.00	-	\$240,000.00
Ground Transportation	0089-120-2026/2026-1207-000 • 6800.007 GROUND TRANSPORTATION	\$180,000.00	-	\$180,000.00
Travel Contingency	0089-120-2026/2026-1208-000 • 6800.008 TRAVEL CONTINGENCY	\$180,000.00	-	\$180,000.00
Subtotal - Travel Meals & Events		\$3,000,000.00	-	\$3,000,000.00

TREASURY & INVESTMENTS

LINE ITEM	APPROPRIATION / PROJECT	BASE	ADD'N	PROPOSED TOTAL
Cash Management Operations	3901-180-2026/2026-1801-000 • 7100.001 CASH MANAGEMENT OPERATIONS	\$0.00	-	\$0.00
Banking and Custody Fees - Treasury	3901-180-2026/2026-1802-000 • 7100.002 BANKING AND CUSTODY FEES TREASURY	\$735,097.35	-	\$735,097.35
Investment Management Fees - Treasury	3901-180-2026/2026-1803-000 • 7100.003 INVESTMENT MANAGEMENT FEES TREASURY	\$1,470,194.70	-	\$1,470,194.70
Liquidity Reserve	3901-180-2026/2026-1804-000 • 7100.004 LIQUIDITY RESERVE	\$8,576,135.75	-	\$8,576,135.75
Marketable Securities Management	3901-180-2026/2026-1806-000 • 7100.006 MARKETABLE SECURITIES MANAGEMENT	\$0.00	-	\$0.00
Treasury Reporting	3901-180-2026/2026-1807-000 • 7100.007 TREASURY REPORTING	\$0.00	-	\$0.00
Total expenses		\$863,117,669.68	+\$7,500,000.00	\$870,617,669.68
Subtotal - Treasury & Investments		\$10,781,427.80	-	\$10,781,427.80

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BLEVINS HOLDINGS LLC
Budget Administration and Controls
Fiscal Year 2026 Proposed Budget

CONTROL	ADMINISTRATION STANDARD
Adoption prerequisite	No proposed expenditure authority is effective until the Board adopts the FY 2026 proposed budget.
Contract alignment	Budget adoption does not replace required procurement, contracting, legal review, or delegated-authority approvals.
Variance reporting	Finance and Treasury will report material variances and any requested increases in appropriation authority to the Board.
Recordkeeping	The adopted budget, Board action, and subsequent authorized changes will be maintained in the official budget and legislative records.
Draft designation	This book supersedes the prior short-form budget booklet and clearly identifies the FY 2026 budget as proposed for first-time adoption.

Source: Corporate Legislative Management Portal, FY 2026 Budget Draft, accessed July 16, 2026.